

HRA BASE BUDGET 2016/17 BY DIVISION

APPENDIX E

HOUSING REVENUE ACCOUNT	2015/16 £'000	Inflation £'000	Commits £'000	Financing £'000	Rents & Inc. Generation £'000	Efficiency & Oth. Savings £'000	Redist. £'000	2016/17 £'000
Customer Experience	6,399	49	430	-	-	(215)	-	6,663
Central Functions	172,851	953	400	1,012	-	(3,067)	4,500	176,649
Communities	9,422	85	-	-	-	(205)	-	9,302
Resident Services	35,643	422	725	-	-	(828)	-	35,962
Asset Management	58,839	1,000	2,160	-	-	(5,012)	-	56,987
Modernisation	1,303	11	15	-	-	-	-	1,329
TOTAL EXPENDITURE	284,457	2,520	3,730	1,012	-	(9,327)	4,500	286,892
Customer Experience	(6,511)	-	-	-	(1,286)	-	-	(7,797)
Central Functions	(241,836)	(47)	-	-	(49)	(1,000)	-	(242,932)
Communities	(15,098)	-	-	-	92	-	-	(15,006)
Resident Services	(7,512)	-	-	-	(18)	-	-	(7,530)
Asset Management	(6,794)	(27)	-	-	-	-	-	(6,821)
Modernisation	(6,706)	-	-	-	(100)	-	-	(6,806)
TOTAL INCOME	(284,457)	(74)	-	-	(1,361)	(1,000)	-	(286,892)
Customer Experience	(112)	49	430	-	(1,286)	(215)	-	(1,134)
Central Functions	(68,985)	906	400	1,012	(49)	(4,067)	4,500	(66,283)
Communities	(5,676)	85	-	-	92	(205)	-	(5,704)
Resident Services	28,131	422	725	-	(18)	(828)	-	28,432
Asset Management	52,045	973	2,160	-	-	(5,012)	-	50,166
Modernisation	(5,403)	11	15	-	(100)	-	-	(5,477)
NET EXPENDITURE	0	2,446	3,730	1,012	(1,361)	(10,327)	4,500	0

CUSTOMER EXPERIENCE	2015/16	Inflation	Commits	Financing	Rents & Inc. Generation	Efficiency & Oth. Savings	Redist.	2016/17
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
My Southwark Services	1,590	12	430	-	-	(30)	-	2,002
Housing Solutions	4,809	37	-	-	-	(185)	-	4,661
TOTAL EXPENDITURE	6,399	49	430	-	-	(215)	-	6,663
My Southwark Services	(823)	-	-	-	(142)	-	-	(965)
Housing Solutions	(5,688)	-	-	-	(1,144)	-	-	(6,832)
TOTAL INCOME	(6,511)	-	-	-	(1,286)	-	-	(7,797)
My Southwark Services	767	12	430	-	(142)	(30)	-	1,037
Housing Solutions	(879)	37	-	-	(1,144)	(185)	-	(2,171)
NET EXPENDITURE	(112)	49	430	-	(1,286)	(215)	-	(1,134)

CENTRAL FUNCTIONS	2015/16	Inflation	Commits	Financing	Rents & Inc. Generation	Efficiency & Oth. Savings	Redist.	2016/17
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Heating Account	11,198	–	–	–	–	–	–	11,198
Water Charges	13,302	266	–	–	–	–	–	13,568
Dwelling Rent Income	–	–	–	–	–	–	–	–
Regeneration Major Projects	7,400	–	–	–	–	–	–	7,400
Depreciation	51,988	–	–	1,012	–	–	–	53,000
Financing Costs	33,555	–	–	–	–	–	–	33,555
Contingency Reserve	1,437	539	–	–	–	–	–	1,976
Corporate Support Costs	21,981	17	–	–	–	(2,780)	–	19,218
Contribution to Inv. Programme	20,352	42	–	–	–	–	4,500	24,894
Exchequer Services	11,638	89	400	–	–	(287)	–	11,840
TOTAL EXPENDITURE	172,851	953	400	1,012	–	(3,067)	4,500	176,649
Heating Account	–	–	–	–	–	–	–	–
Water Charges	(2,332)	(47)	–	–	–	–	–	(2,379)
Dwelling Rent Income	(208,141)	–	–	–	1,147	–	–	(206,994)
Regeneration Major Projects	–	–	–	–	–	–	–	–
Depreciation	–	–	–	–	–	–	–	–
Financing Costs	(236)	–	–	–	–	–	–	(236)
Contingency Reserve	7,302	–	–	–	–	(1,000)	–	6,302
Corporate Support Costs	(530)	–	–	–	–	–	–	(530)
Contribution to Inv. Programme	–	–	–	–	–	–	–	–
Exchequer Services	(37,899)	–	–	–	(1,196)	–	–	(39,095)
TOTAL INCOME	(241,836)	(47)	–	–	(49)	(1,000)	–	(242,932)
Heating Account	11,198	–	–	–	–	–	–	11,198
Water Charges	10,970	219	–	–	–	–	–	11,189
Dwelling Rent Income	(208,141)	–	–	–	1,147	–	–	(206,994)
Regeneration Major Projects	7,400	–	–	–	–	–	–	7,400
Depreciation	51,988	–	–	1,012	–	–	–	53,000
Financing Costs	33,319	–	–	–	–	–	–	33,319
Contingency Reserve	8,739	539	–	–	–	(1,000)	–	8,278
Corporate Support Costs	21,451	17	–	–	–	(2,780)	–	18,688
Contribution to Inv. Programme	20,352	42	–	–	–	–	4,500	24,894
Exchequer Services	(26,261)	89	400	–	(1,196)	(287)	–	(27,255)
NET EXPENDITURE	(68,985)	906	400	1,012	(49)	(4,067)	4,500	(66,283)

COMMUNITIES	2015/16	Inflation	Commits	Financing	Rents & Inc.	Efficiency &	Redist.	2016/17
	£'000	£'000	£'000	£'000	Generation	Oth. Savings	£'000	£'000
					£'000	£'000		
Tenant Management Organisations	7,267	67	-	-	-	(50)	-	7,284
Resident Involvement	2,155	18	-	-	-	(155)	-	2,018
TOTAL EXPENDITURE	9,422	85	-	-	-	(205)	-	9,302
Tenant Management Organisations	(15,034)	-	-	-	92	-	-	(14,942)
Resident Involvement	(64)	-	-	-	-	-	-	(64)
TOTAL INCOME	(15,098)	-	-	-	92	-	-	(15,006)
Tenant Management Organisations	(7,767)	67	-	-	92	(50)	-	(7,658)
Resident Involvement	2,091	18	-	-	-	(155)	-	1,954
NET EXPENDITURE	(5,676)	85	-	-	92	(205)	-	(5,704)

RESIDENT SERVICES	2015/16	Inflation	Commits	Financing	Rents & Inc. Generation	Efficiency & Oth. Savings	Redist.	2016/17
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Supported Housing	3,844	43	–	–	–	–	–	3,887
Estate Cleaning	11,251	225	300	–	–	–	–	11,776
Refuse Collection	1,281	26	–	–	–	–	–	1,307
Pest Control	1,240	–	–	–	–	–	–	1,240
Grounds and Garden Maintenance	2,184	42	–	–	–	(11)	–	2,215
Housing Strategic/Business Support	692	6	–	–	–	(120)	–	578
Estate Parking	741	3	–	–	–	–	–	744
Tenancy Management	14,410	77	425	–	–	(697)	–	14,215
TOTAL EXPENDITURE	35,643	422	725	–	–	(828)	–	35,962
Supported Housing	(6,331)	–	–	–	(18)	–	–	(6,349)
Estate Cleaning	–	–	–	–	–	–	–	–
Refuse Collection	–	–	–	–	–	–	–	–
Pest Control	–	–	–	–	–	–	–	–
Grounds and Garden Maintenance	–	–	–	–	–	–	–	–
Housing Strategic/Business Support	(41)	–	–	–	–	–	–	(41)
Estate Parking	(741)	–	–	–	–	–	–	(741)
Tenancy Management	(399)	–	–	–	–	–	–	(399)
TOTAL INCOME	(7,512)	–	–	–	(18)	–	–	(7,530)
Supported Housing	(2,487)	43	–	–	(18)	–	–	(2,462)
Estate Cleaning	11,251	225	300	–	–	–	–	11,776
Refuse Collection	1,281	26	–	–	–	–	–	1,307
Pest Control	1,240	–	–	–	–	–	–	1,240
Grounds and Garden Maintenance	2,184	42	–	–	–	(11)	–	2,215
Housing Strategic/Business Support	651	6	–	–	–	(120)	–	537
Estate Parking	–	3	–	–	–	–	–	3
Tenancy Management	14,011	77	425	–	–	(697)	–	13,816
NET EXPENDITURE	28,131	422	725	–	(18)	(828)	–	28,432

ASSET MANAGEMENT	2015/16	Inflation	Commits	Financing	Rents & Inc. Generation	Efficiency & Oth. Savings	Redist.	2016/17
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Investment and Asset Management	4,795	34	–	–	–	(80)	–	4,749
Repairs and Maintenance	35,885	652	1,385	–	–	(3,381)	–	34,541
Heating	9,539	191	–	–	–	(1,040)	–	8,690
Engineering	8,620	123	775	–	–	(511)	–	9,007
TOTAL EXPENDITURE	58,839	1,000	2,160	–	–	(5,012)	–	56,987
Investment and Asset Management	(2,049)	(20)	–	–	–	–	–	(2,069)
Repairs and Maintenance	(4,035)	–	–	–	–	–	–	(4,035)
Heating	–	–	–	–	–	–	–	–
Engineering	(710)	(7)	–	–	–	–	–	(717)
TOTAL INCOME	(6,794)	(27)	–	–	–	–	–	(6,821)
Investment and Asset Management	2,746	14	–	–	–	(80)	–	2,680
Repairs and Maintenance	31,850	652	1,385	–	–	(3,381)	–	30,506
Heating	9,539	191	–	–	–	(1,040)	–	8,690
Engineering	7,910	116	775	–	–	(511)	–	8,290
NET EXPENDITURE	52,045	973	2,160	–	–	(5,012)	–	50,166

MODERNISATION	2015/16	Inflation	Commits	Financing	Rents & Inc.	Efficiency &	Redist.	2016/17
	£'000	£'000	£'000	£'000	Generation	Oth. Savings	£'000	£'000
					£'000	£'000		
Commercial Properties	1,303	11	–	–	–	–	–	1,314
Home Loans	–	–	15	–	–	–	–	15
TOTAL EXPENDITURE	1,303	11	15	–	–	–	–	1,329
Commercial Properties	(6,706)	–	–	–	(100)	–	–	(6,806)
Home Loans	–	–	–	–	–	–	–	–
TOTAL INCOME	(6,706)	–	–	–	(100)	–	–	(6,806)
Commercial Properties	(5,403)	11	–	–	(100)	–	–	(5,492)
Home Loans	–	–	15	–	–	–	–	15
NET EXPENDITURE	(5,403)	11	15	–	(100)	–	–	(5,477)